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PERFORMANCE

Instructor Training Module #9

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	Introduction and Objectives

The words on this list are used in this booklet. Please review the terms and learn the definitions. The words as used in the text may not be the form of the word with which you are familiar.

1. Anecdotal In the form of a short narrative statement about an incident or behavior usual

Words/Terms

- observer 2. Application A use to which something is put
- 3. Appropriate Fitting or especially suitable
- 4. Assess To determine the importance, size or value of something
- 5. Attitude A feeling, emotion, posture and subsequent behavior toward a fact, state or situation
- 6. Certify To confirm or inform with certainty in a formal way to someone else; some set of fa
- 7. Confirmation The support of an idea or conclusion through evidence
- 8. Conjunction The state of being joined together
- 9. Consensus A judgement arrived at or agreed to by a group 10. Continually Occurring indefinitely
- Li. Evaluation The process of determining the value of an object, program, or effort
 - 12. Explicit Clear and publicly stated
 - 13. Invaluable of great worth 14. Interaction Mutual influence or discussion
- 15. Legitimacy Acceptability within general rules and standards
- 16. Limitation A restriction or boundary
- 17. Negative construction Using the words Not or Never in sentences
- 18. Norms Expected, average behavior
- 19. Performance The execution of action or activity in accord with fulfilling some expected re-20. Periodically Occurring over time at expected intervals
- 21. Performance Achievement Testing The type of assessment that focuses on what a learner actu do as well as how well he/she can do It.
- 22. Piausible Appearing worthy of bellef
- 23. Prescribe To lay down a rule
- 25. Orientation The usual general or lasting direction of thought or position

24. Prespecified liaid out or indicated in detail or explicitly as a rule before an activity occurs

heha lor or n r

- 26. Representative Serving as typical example
- 27. Scenario An outline or account of a proposed course of action or events
- 28. Self-Reporting Answering for one's self
- 29. Specification A detailed or explicitly stated expectation 0. Testing The process c lied by daar n rain nasa n

What Is The Series About?

elated subjects instruction is an essential part of every renticeship program. It is the program component

ough which apprentices are taught the background ory and range of application of associated technical jects such as mathematics, science and safety. Related

ruction usually takes place in a classroom, after the ular work is over. Most frequently, related instruction is

ght by a skilled tradesperson or craftworker. For the lesperson or craftworker to be an effective trainer, he or must not only know their trade skills, but also they

t use teaching skills appropriate for conveying that ormation to apprentices. This series of materials is written rain related subjects instructors in the critical teaching ls necessary to perform their jobs effectively. The titles

e booklets in the series are: I. Introduction to Related Subjects Instruction and In-Service Training Materials 2. Planning the Apprenticeship Program 3. Planning Related Subjects Instruction

4. Developing Instructional Materials for Apprentices 5. Presenting Information to Apprentices 6. Directing Learning Activities for Instruction . Providing for Individual Learner Needs

. Controlling Instructional Settings 9. Evaluating Apprentice Performance). Communicating with Apprentices

he first booklet introduces the series, describes the conof each booklet, and provides an overview of apprenship and of adult learners. The second booklet describes

v to plan an apprenticeship program and may be used

judgment—or evaluation—we make decisions and action. As a related instructor, you must evaluate apprentice

formance. You must determine if apprentices are lear the necessary skills, attitudes and knowledges to wo competent journeyworkers. Further, you must report to program sponsor apprentice progress in mastering content. To perform effectively in these tasks, you must a variety of skills associated with developing and using and test results. This booklet provides instruction in fo

1. Assess Apprentice Knowledge and Skills 2. Devise/Use Instruments to Assess Work Attitudes

tice performance:

Traits 3. Discuss Individual Evaluation Results with Appren

the most important skills involved with evaluating app

 Develop Instrumentation to Certify Skills Upon C pletion of Course

What Must I Do To Complete My Work In This Booklet?

Working your way through this booklet will require to read the text, to answer the questions, to perform exercises, and to complete the pre- and post-assessi instruments. Expect to spend about five hours wor through the materials. The only resources you nee

booklet; (2) a pencil or pen; (3) about two hours of t and (4) recollection of past related instruction experies The materials are written in a self-instructional, prog med format. You may work through the text, examples questions at your own pace and leisure; you need

complete your work in the booklet at one sitting.

complete your work in this booklet are: (1) a copy of

elated instructors, sponsors or service agencies. Each of other eight booklets deals with a set of training skills sects a page of experts on apprenticeshing the critical

fucle, in order, the following things: Complete the self-assessment; · Read and consider in detail the introduction and objectives for each skill;

Your activities in working through this booklet will in-

· Read and study the text, examples and illustrations provided for each skill; Complete the self-test exercise for chapter and com-

pare your answers with those provided in the appen-

- dix; If you complete the exercise as directed continue your work in the booklet; if you fail to answer the questions correctly, repeat your work in the chapter under consideration; and test for the unit. Check your answers against those
- At the conclusion of the booklet, complete the postprovided, if you exceed the criteria, continue your work in the nest booklet. If you fail to demonstrate mastery, repeat portions of this booklet as needed.

skill in performing that task. Knowledge means wh know about the subject while skill means your expe in successfully performing the task. Circle the numb best describes your level of knowledge and skill. O tencies where your ratings are poor or fair are tho you should concentrate on. Pay particular attention

chapters which deal with those competencies.

mance. Read each competency statement listed in F

and assess your level of knowledge about and your I

in Book	Competencies		Poor	Fair	Good
2. Skill: Assess apprentice knowledge and	Distinguish between different types of tests (knowledge stimulation, and sample) based on setting and purpose	Knowledge Skill	1	2 2	3
skill	Construct tests of the work sample, knowledge and simulation types	Knowledge Skill	I 1	2 2	3 3
	3. Construct multiple choice test items	Knowledge Skill	i 1	2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3	3 3
	4. Construct short answer test items	Knowledge Skill	1		3
	5. Critique and correct test items	Knowledge Skill	1		3
	6. Construct checklists	Knowledge Skill	1 1		3 3
3. Skill: Devise and use instruments to assess work	7. Identify important work-related attitudes	Knowledge SkH	I 1		3
attitudes and values	8. Construct and use rating scales	Knowledge Skill	1 1		3 3
	3. Construct multiple choice test items 4. Construct short answer test items 5. Critique and correct test items 6. Construct checklists 7. Identify important work-related attitudes attitudes 8. Construct and use rating scales 9. Construct and use anecdotal records 8. Construct and use anecdotal records 8. Construct and use anecdotal records 9. Construct and use procedures for discussing individual evaluation results of certify and eport skills 12. Develop individual performance records 13. Develop group or long-term performance record	Knowledge Skill	1 1		3
4. Skill: Discuss Individual	*	Knowledge Skill	1 1		3
evaluation results with apprentices		Knowledge Skill	1 1		3 3
5. Skill: Develop instrumentation		Knowledge Skill	1		3
to certify and report skills	13. Develop group or long-term performance record	Knowledge Skill	I I		3 3
upon completion of	14. Develop individual time records	Knowledge	1	2	3

Introduction And Objectives valuating apprentice skills and knowledges is an essenand inescapable duty of all related subjects instructors.

fortunately, few teachers of adults, including many related dies instructors, have had formal training in tasks associ-

d with testing. Instead, evaluation skills have been learned ough trial and error. As a result, testing too often empha-

es less important information or generales information t may be of little use to you as an instructor. The purpose of these materials is to ensure that you are entrapped by these short-comings. Working through se materials will sharpen your evaluation skills and owledges so that you and the apprentices you train benefrom the time and effort you jointly invest in assessing rning and performance during related instruction. When

 Distinguish between types of tests useful for assessing knowledge and skills; 2. Critique sample test items; and 3. State the rules for constructing various types of test

thave completed your work in this unit of materials you I demonstrate your competence in evaluating trainee

owledge and skills by being able to:

items.

Why, What And When To Test

The type of testing with which you must be concerned is med "Performance Achievement Testing" or "PAT" in s set of materials, it is well-suited to related subjects truction because it is action-oriented and uses observable navior to assess learning.

There are three major types of performance achievement

Work Sample The work sample test is the type of performance ach

measure direct application of knowledge and skills of job. Usually a work sample test the sample test req apprentices to demonstrate learning outcomes on the by evaluating work procedures and products on a saset of tasks. The sampled tasks must include the most cal elements of the skills and knowledges that have I taught. Also they must be representative of the total r of possible performance outcomes. To insure that you

selected the most critical learning outcomes to test, us

you and the journeyman supervisor should analyze th

and reach consensus about the importance of required

skills and knowledges. To insure that the apprentice (

ment test with the highest degree of realism. Use

tested understands the expectations of the perform situation, you should write out the test directions. Inc information about the sequence of work activities and test directions such as how to record answers, how see will be accomplished, the value of different answers time limits for certain questions and tasks. Frequently a work sample test will involve several stations and many apprentices. In such instances,

apprentice works alone at a single work station, perfor required tasks while other apprentices work individua

other work stations. Time limits are placed on activ each work station. When time expires, the apprentices (on to another station. Learning outcomes for each aptice are tested at each work station. The activity at work station should be independent of work at any work station. Usually, because of the number of apprer and work stations, assessment will include use of check

rating scales and written learner answer sheets. A diff

test answer sheet is usually necessary for each work sta

rneyman in a work setting and to respond appropriately a series of situations. For example, a petro-chemical intenance apprentice could be presented with a scenario which an electronic recording or regulating instruments. The apprentice could be asked to describe, one step at me and in order, how he or she would diagnose the alpment problem. In addition, once the problem was

nosed, the apprentice could be asked how to correct

difficulty. The apprentice could be required to describe

rk sample, the apprentice merely applies the skills or

owledges to a described situation. The situation can be

sented as a role play, as practice or as written description.

each instance, you as an instructor present the apprentice

h a life-like situation(s) in which he or she must manipu-

iob-related skills and knowledges to solve a work

Examples of simulation type tests include written tests

t require the apprentice to imagine himself/herself as a

blem or perform a work task.

evidence that he or she would accept as confirmation of tain difficulties causing the problems and the evidence the or she would require to believe that the problems corrected.

Knowledge

an al markare

The knowledge type of performance achievement test two forms: identification and recall. The identification of test involves providing the apprentice with backund information either as a question or in a situation

I requires the apprentice to identify the procedure or

l necessary to deal with the situation. If the test requires

ntification of tools or tool parts, you should require also t the specific function of the tool or part be noted.

a su acception a continuo also a lost an sout tillia mana of

are useful on both types of simulation and knowledge Checklists may be used only with simulation work stand knowledge identification types of tests. Checklist not be used with knowledge recall or simulation situtype tests.

why he or she chose each device in each situation.

Testing must take place at appropriate intervals three

out the related subjects instructional process. To be

useful, it should be a standard activity that occurs

completing a unit of instruction. At a minimum, you

assess acquired knowledge and skills in time for the

odic review of each apprentice by the program spons

acquired knowledge and skills include (a) determ

what kind of test to give, (work sample, simulation

knowledge); (b) the type of test you want to use

(c) the content of the specific test item. For purpos

related subjects instruction, three types of test item

recommended: (1) multiple choice, (2) short answer

(3) checklists. The usefulness of the times for the cliff

types of tests varies. Multiple choice and short answer

The decisions you must take in order to eva

How To Construct And Use A Test To Assess Apprentice Knowledge

And Skill

Given the necessity of evaluating apprentice less spend your assessment time as productively as pos

for testing. Decide when in the instructional cycle you

to test trainees. As you review the performance obje

Use the following suggested steps to insure a good on your time investment

on your time investment.

Step 1: Select Test Type and Timing

Review your Plan for Instruction noting the perform objectives for the unit of materials and the suggested

The traditional tests given in most educational settings the recall type test. These paper and pencil tests require mers to recognize, recall and distinguish between the owledge learned in a unit of instruction in order to Avoid using vocabulary that is difficult or unrelated to the desired learning outcome;
Avoid using unclear directions;
Avoid using complicated syntax or sentences; and
Avoid providing unintended clues to the correct or best answer.

Avoid using ambiguous statements in any of the test

fultiple-choice items offer great flexibility for assessing

voes of performance outcomes because you as instructor

rol the background information, the alternative answers,

the level of performance the apprentice must demon-

multiple-choice item is made up of two parts. The first

te to answer the question correctly.

material;

. posture

is called the stem. The stem is written as a question or sentation. It provides the background information for test Item as well as the specification of the type of the ration the apprentice must use to answer the Item rectly. The second part of the Item is the set of alterve answers, one of which Is either the correct answer or best answer for the problem presented. The other mative answers are called distractors. In the following

mple, the stem and the alternatives are identified.
m: Which of the following types of non-verbal communication usually conveys the most information?
rnatives:
voice tone
eye contact
hand gestures

Better stem: About how many words per it can the average person's mind process?

3. Construct four (4) or five (5) alternative answer each stem. Be sure that only one alternative is c

stem should be understood without looking

Poor stem: While everyone processes inform

mentally at a different rate, what is the av

number of words per minute most peopl

alternatives.

Example:

process?

or represents the best possible answer.

4. When possible avoid negatively stated items, in stems or alternatives. If negative construct used, emphasize the negative construction by uting or capitalization.

Example:

Poor construction: Which of the following haviors is not a bad listening habit?

Better construction: Which of the following habits.

haviors is *not* a bad listening habit?

5. Write each alternative so that it is gramma consistent with the item's stem. Also, try to each alternative approximately the same length.

other alternatives. Example:

should:

a. describe what you saw and think you so you deal with the facts

Poor construction: When offering feedbac

speaker after receiving a communication

the major advantages of multiple-choice items are flexibly and scoring ease. The major disadvantages are the bunt of time it takes to write good questions and the fact

, .	The restorated in the control of the properties of	
	other items or so that all items that depend upon the	
	same background information are identified clearly	
	in the directions.	
8.	Unless important, avoid using choices of "all of the	
	above" and "one of the above" since both contribute	
	to guessing or can be used as clues.	
9.	Make all alternative answers plausible and avoid clues	
	that may permit elimination of incorrect answers or	
	guessing of the correct answer. Exercise care so that	
	you avoid (a) using key words in the stem and alter-	
	natives; (b) stating the best or correct answer in	
	formal or textbooklike language; (c) stating the best	
	or correct answer in greater detail; and (d) using	
	two responses with the same meaning.	
10	Improve alternatives by (a) stating each in the lan-	
10.	guage of the learner; (b) using common misconcep-	
	tions or errors; and (c) making each alternative simi-	
	lar in wording, length, emphasis and kind.	
Υοι	a may use multiple-choice items for both simulation	
	nowledge-type tests. They can be written to assess	
	knowledge of subjects and application of information	
O.11.	monte of the state	

o realistic situations. Each of the examples displayed in figure 2 demonstrates use of a multiple choice question to ssess a skill or knowledge on a different type of related ubjects instruction test. Note that some items are simply mowledge-recall while other Items require the learner to

pply information to answer the question correctly.

bort answer items

nclude Items of each type.

Knowledge - Identification

Knowledge - Recall

Simulation - Situation

Using the following drawing solve each problem below. Sl all work on back of

a, hacksaw b. compass saw e bandsaw d. ripsaw

1. A fulcrum is a(n)

a. lifting machine b. pivot point on a c. unit of accelerat d. Inclined plane 2. The tool illustrated

sheet.



10'

Short-answer items can be used for the same purposes as nultiple-choice items. They are somewhat easier to con-

truct, but more difficult to score because of partially correct

nswers, penmanship and obtuse responses. However, they

re as useful as multiple-choice items. Tests frequently will

The term but the witness for the first section of the section of t

approximately: a. 692 square feet b. 642 square feet

c 722 square feet

3. The total surface a

above ground of t

figure in square fe

comes. Prescribe the length of time that is available for constructing the answer and do not permit a choice of auestions.

4. Relate questions clearly to prescribed learning out-

- Scoring short answer tests is both more time consuming d more difficult than scoring multiple-choice questions. simplify this task, construct a model answer to use as a
- ide before giving the test. Be sure to consider how you If grade answers that are "close" or partially correct. As you grade the papers, mark the same answer on each prentice's paper rather than marking all answers on any
- e paper at one time. This will insure more consistency in ading each question for all apprentices. The techniques so will help you to keep grading time to a minumum and insure that you treat all apprentices equally.

ecklists Checklists are useful for evaluating work setting simula-

ins and work samples. Focused specifically on procedures her than products, checklists direct an observer's attenin to critical aspects of performance such as necessary Ils and knowledges. They offer the observer a yes/no ernative for deciding whether the specified aspect of rformance in question was displayed. The observer notes e occurrence of the desired performance at the approprispot on the checklist as the apprentice works. You score hecklist by summing the number of checks and comparthe sum, as well as the specific Items checked, against e performance criteria.

The limitations of the checklist include: (1) it fails to licate how well or thoroughly the aspect of performance

s enacted; (2) it is subject to the individual judgement of ch observer; and (3) it is limited to skills and knowledges

it have observable characteristics.

on that same page. Also provide a specific and standard to respond as well as a place for test answers. e. Write comprehensive test directions that explain test purpose, the time allowed to complete the test how to record the answers.

your charge. Example

f. Reproduce the test and use with the apprentic

A. W. Belfour, a related subjects instructor for plum

instruction in a four-year program. Apprentices In the gram were reviewed every six months so his testing h

apprentices, was responsible for the first year of re

provide results to the sponsor at least that often. A reviewed his plan for instruction, including perform objectives and proposed course content, he decided the best testing schedule would place a test at the en each content unit. This meant about one test ever weeks. The content units were topics such as cutting s tural openings, characteristics of different types of mate and so forth. Using the steps suggested in this chapte decided to use simulation-situation type tests where sible. Also, he decided to use a series of short-answer multiple-choice type test items. As he surveyed the maton measuring, cutting and assembling pipe, he devel test items like those displayed in Figure 3. Note the followed the steps listed in the unit as well as the rule writing multiple-choice and short-answer items. Be

reported the results to the sponsor at the conclusion each unit of material. He was confident that he had asso

both knowledge and application.

	use of cast iron pipe:
	a. Steam fittings
	b. high pressure fittings
	c. soil pipes and fittings
	d. gas cock bodies
	The local community college is replumbing one of the chemistry labs. While most of the lab is a general purpose area, two desks and supply tables are used for experiments that require distilled water from a supply source. What kinds of piping would be suitable for plumbing this area given what you know about the characteristics of different types of pipe?
6	Answer
6.	
6.	AnswerGiven two 90° ells, how long must you cut a piece of 1" pipe to give you a c.c. measurement of 22 inches with both ells attached?
	AnswerGiven two 90° ells, how long must you cut a piece of 1" pipe to give you a c.c. measurement of 22 inches with both ells attached?
Ar	Given two 90° ells, how long must you cut a piece of 1" pipe to give you a c.c. measurement of 22 inches with both ells attached? Answer:

Edition. Englewood Cliffs, NJ: Prentice Hall
N. E. Gronland. Constructing Achievement Test

R. L. Ebel. Essentials of Educational Measur

DOOKS.

Cliffs, NJ: Prentice-Hall, Inc., 1968
W. J. Popham (Ed.) Criterion-Referenced A

Englewood Cliffs, NJ: Educational Technotions, 1971.

Su.	nplo A r des	yed in each situation. The continuous sections in the section of t
	Ans	wer:
3.		th machinist apprentice was required to answer correctly 80% of twenty equations that required solving for an
	unl	known. This was an example of what type of test? Answer:
		neat cutting apprentice was required to identify by name six major cuts of beel from a forequarter. This was an imple of what type of test?
	Ans	swer:
	In	ach of the following two test Items and note the problems with the item in the blanks provided after each item. our course on printing composition processes, four types of indentation were taught. They were: straight tier, poetry, and
a		ich of the following items is not a safety rule for using a hammer properly:
٥.	l.	Don't strike wood or plastic handled chisels.
		·
	2.	Don't pound with cheek of hammer.
	3.	Don't pound sharp objects with mallets.
	4.	Always tap object lightly before hard strike to set eye on target.
	Pro	blems Noted:
	_	

Attitudes And Values

Introduction And Objectives

or her behavior--not his or her craft skills-did not ch the behavior expected by the foreman, supervisor or ner? Somehow the worker dld not learn, or did not

lave you ever known a worker who got fired because

ow, expected behavior patterns for employees. An renticeship program with a comphehensive related

ruction component might have helped that fired worker. ated instruction not only provides apprentices with unical information associated with job skills, but also is

opportunity to teach and reinforce appropriate work udes and values. Such attitudes and values are important ause they directly affect employee success and satision on the job. Perhaps more important, work attitudes values also affect two increasingly important concerns today's workplace: productivity and product quality. tracteristics like pride in work, adherence to rules,

owing directions, punctuality and other work attitudes

traits are hallmarks of successful employees. They

uence work that results in reliable products and in-

his chapter is about assessing work-related attitudes and

udes directions for constructing and using instruments

sed efficiency.

recording work attitudes.

valuate apprentice work attitudes and values. After you e completed work in this unit, you will demonstrate r competence in assessing attitudes by being able to: . Identify and list the work-related attitudes required by an apprentice in order to function with approval in the workplace, Design and construct an instrument for assessing and rules for interaction. If interaction with the public is in around the attitudes, and include the information as pa

tant, then certain rules for dress, manner and disco must be followed on the job. In each instance, these: could be addressed in related instruction as a specific co content. In fact, you should include the ideas in your formance objectives, design your evaluation instrum

(a) what attitudes are important and (b) where or he set the cutpoint that divides good and poor attitudes or particular topic.

Several types of assessment instruments are use quantify and describe attitudes. These include tests, ra scales and anecdotal records. The latter two types of as ment are recommended for related subjects instructi

settings. A typical test is not recommended because i self-reporting document, and an apprentice could tell anything he or she wanted to tell you. There are several cautions to remember in constru attitude instruments. First, you must have several exan of behavior. Assessment of work-related attitucies id should occur either continually or periodically through

critical to the job, then workers must conform to ce

the data you provide to the program sponsor.

Assessing work-related attitudes and values is diffe

from the typical testing in related subjects instruction

cause usually there is no single correct answer for

question or item. Instead, the real issues are to detert

the period of related training. You must observe appre behavior in a number of situations and settings since tude assessment implies that present behavior is a s indicator of future behavior on the Job. Second, how

and whenever assessment of apprentice attitudes (place, always remember that you must treat the results Consider trades and crafts for which the members of ir related instruction class are training. List each workated attitude, characteristic or trait that is important to ch of those jobs on a sheet of paper. On the same sheet,

ntexts of work, procedure and product performance

ecifications, and employee discretion. Also consider the

ponsibility, authority and decisions each apprentice

p 1: Make a List of Attitudes and Values

are line next to the characteristic.

p 3: Rank Attitudes

m.

nal Plan

ist make.

side each listed trait, note briefly why the attitude or trait important—specifically how does it influence performce? In trying to identify attitudes and traits it is usually lpful to consider factors such as social and organizational

p 2: List Behaviors Indicating Good Attitudes After listing each attitude or trait, consider the set of rformances by a worker that demonstrate that the worker s a positive orientation toward each attitude. In addition, agine a set of performances in which the worker demonites a negative orientation toward the attitude in question. ite the elements of the positive orientation on the appro-

to their importance in the trades for which the apprenes in your class are training. Enter the rank beside each

Rank the work attitudes, characteristics and traits accord-

p 4: Incorporate Attitude Objectives in Your Instruc-

Anecdotal records are a second type of instrumer

mance observed.

ences. 5. Use consensus or multiple ratings when possible

ance criteria. Avoid extreme ratings and avoid

do not change the rating at a later time. 4. Rate each item in accord with prespecified perf

mark the judgement in the correct spot-

3. Rate each item according to an initial judgement

the directions for use.

2. Rate each item or attribute one element at a time

as a separate rule, together with the rating scale

assign that performance a numeric value on a scale. V using rating scales make observations at regular, prescr

intervals. Score the scale by averaging the rating on sit

items or categories of items. The general rules to follo

constructing and using a rating scale are the following

1. include on the scale each item or element to be

influence of past performance and extraneous I

Figure 4 illustrates a typical work attitude rating scale sample scale is designed for use with Individual ap-

of items covering many work attitudes, and is score circling a number that represents the value of the pe

tices, it has a uniform date of observation, includes a s

Anecdotal records

assessing work-related attitudes. Anecdotal records reobservation, but are not as formal as rating scales. Ins

use them to note behavior as you work each day wit apprentices in your charge. They are most useful i instructor looks for critical Incidents or behavior that ca

associated with attitudes. The behaviors or attitudes sl-

be specified in the expectations or course objectives you prepare and evoluin in advince of hear ction

Develop several performance objectives that express the

pectation that apprentices will master and display the ost important work atrit des or e aracterístics include

e of Observation:										
above named apprentice demonstrated the level of performance indicated beling this related subjects term:	ow on the	e listed	work att	titude a	ttribu					
	Level of Performance									
Areas of Concern	L)W				F1					
Demonstrates punctuality by being on time and rarely absent	i	2	3	4						
Shows considerable interest in working in the trade	i	2	3	4						
Approaches work in a resourceful manner	1	2	3	4						
Completes an appropriate amount of work	1	2	3	4						
Finishes products that meet or exceed inclustry-accepted standards	1	2	3	4						
Uses tact in expressing self and interacting with others	1	2	3	4						
Follows directions, instructions and prescribed procedures	i	2	3	4						
Accepts and uses suggestions of and instruction from the supervisor	1	2	3	4						
Does not Interfere with work being done by others	1	2	3	4						
Works cooperatively with others	1	2	3	4						
Exercises care In handling and use of tools, equipment, and materials	1	2	3	4						
Follows industry-accepted safety rules	1	2	3	4						
Seems to enjoy work and working	1	2	3	4						
Demonstrates pride in working performed	1	2	3	4						
Exhibits appropriate industry-related grooming, dress and hygiene practices	1	2	3	4						
Works steadily with few breaks	1	2	3	4						
Does what he/she say they will do	1	2	3	4						
Seeks to Improve Job performance	1	2	3	4						
Has a positive, balanced outlook abnut life in general	1	2	3	4						
Can be counted on to fulfill work responsibilities	1	2	3	4						

Date of Problem	Item	Comments
	I. Dependability	
	a. At assigned work station or in class within 3 minutes of expected time	
	b. Responds truthfully	_
	c. Stays on the Job without excessive breaks	
	d. Completes tasks in required time	=
	c. Does what he/she say they will do	-
	f. Follows directions, instructions and prescribed procedures	
	g	_
	II. Acceptance of Supervision	
	a. Accepts and uses supervisors' suggestions	. .
	b. Pays attention to directions and demonstrations	_
	c. Discusses instructions but does not argue	_
	d	_
	III, Personal Standards	
	Maintains appropriate and acceptable personal grooming practices	-
	Maintains appropriate and acceptable personal hygiene standards	

	supervisor d. Interacts appropriately with co-workers	
	e.	
	V. Performance Quality	
	 Exercises appropriate safety precautions at work and learning stations 	
	 Performs consistent with demonstrated levels of ability and skill 	
	 c. Shows Interest and enthusiasm for job and trade 	
	 d. Demonstrates initiative, resourcefulness and aggressiveness 	
	e. Works steadily and at an appropriate speed	
	f. Checks work for accuracy and quality	
	g. Produces an acceptable amount of work	
]	 h. Organizes work, materials and tools prior to undertaking task 	
	 Does not abuse or misuse tools, equipment and materials 	
	 Recovers quickly from setback or adversity 	
	k.	

b. Freats co-workers cordially

men, would be required to work harmoniously with other
workers as well as to interact with the public. Interacting
with the public was viewed as particularly critical because
of increasing costs of auto repair and newspaper reports
about some mechanics—not associated with the Council—
who had done shoddy work. Therefore, work-related atti-
tudes such as honesty were perceived to be of utmost importance. Daily, therefore, incorporated attitude instruc-
tion and assessment into his related subjects course. As he

2. Exhibits industry-accepted personal grooming, dress

Daily decided that he would develop a rating scale to note the behavior of each apprentice on each item. Further, he decided that he would rate apprentices monthly on each of these characteristics. He would then develop a summary rating at the end of the related studies period. He decided to use a four-point rating scale to assign a value to apprentice behavior about each item. Figure 6 shows the

6. Demonstrates pride in work performed; and

7. Appears to enjoy work and working.

rating scale for one of Daily's students.

and hygiene practices;

quality:

rie knew that the apprehices, when they became journey

analyzed the jobs for which the apprentices in his charge were training, he decided that three categories of workrelated attitudes were important: (a) customer relations attributes; (b) honesty; and (c) pride in work. As he visualized the performances of workers that would demonstrate positive and negative behaviors of these attributes, he generated the following list of critical performances: Uses tact expressing self and working with others;

Does what he/she says they will do; 4. Works steadily with few breaks;

5. Completes work that meets or exceeds standards of

the record?

training.

3. Design an anecdotal record for use with

1. List as many of the work-related attitude for the jobs for which apprentices in you

2. List the advantages to your using a rat

opposed to using an anecdotal record.

tices in your charge. What elements are

Additional Information

	Ţ_		Goo	d		1 = Poo			IC.III	C) IGG			
tudes		Oct	tobei		November December		er e						
Uses tact in expressing self and working with others	i	2	3	4	1	2	3	·í	1	2	3	-í	3.0
Exhibits industry-accepted personal grooming, dress and hygiene practices	1	2	3	4	1	2	3	ર્વ	1	2	3	4	2.3
Does what he/she says they will do	1	2	3	4	1	2	3	4	ŧ	2	3	(4)	3.7
Works steadily with few breaks	1	2	3	4	l	2	3	4	1	2	3	4	3
Completes work that meets or exceeds standards of quality	1	2	3	4	1	2	3	4	t	2	3	4	3.3
Demonstrates pride in work performed	1	2	3	1	1	2	3	4	1	2	3	4	4.0
Appears to enjoy work and working	1	2	3	4	1	2	3	1	1	2	3	4	4.0
rentice Name:													
UMAA./=1,/-								,					

Introduction And Objectives

Evaluation consumes a substantial amount of teacher and structional time. To ensure that the investment of time and effort pays an adequate return, you must consider the

ed effort pays an adequate return, you must consider the less of test results as you construct the instrument. Test or evaluation results should be used for three major atposes: (a) feedback to apprentices; (b) feedback to the structor; and (c) certification and permanent record of sults. Each use requires that you as a related instructor apply different skills. This chapter is about providing feedback to apprentices by discussing individual evaluation sults with trainees. When you have completed your work this section of materials you will demonstrate your com-

individual evaluation results with apprentice learners.
Outline a technique for providing feedback systematically to apprentices in your class.
As you work through the following materials you should link about how test results currently are conveyed to

1. List and discuss in writing the major functions of using

tetice in this skill by being able to:

prentices in the program. Does the following information ggest uses of results that you do not practice routinely in our class?

What And Why Should You Discuss Test Results

A major purpose of evaluating learning is to provide edback to apprentices about their success in learning abject matter and skills. In that capacity, testing provides formation that stimulates and clarifies the learning task,

rves as a study aid, provides a reward and produces appro-

of learning and encourages the use of short-term go Take, for example, a segment of a related subjects cours graphic arts where the principles of color were being cussed. The discussion of evaluation results using presp fied objectives established the outcome expectations each past and future section of materials for the apprent Objectives included outcomes such as naming prin colors, describing the interaction of various ink colors grades of paper and matching appropriate color of pa and ink for various types of printing jobs. The object and the evaluation exercises based on these objectives I cated precisely what performances and levels of proficie

was followed consistently, apprentices learned to foelforts on ideas presented in objectives and verified thro the discussion of evaluation.

were expected of the apprentice after instruction. This

turn, suggested the specific content that was to be maste

It also provided a specific, short-term time period and a in which to learn the material. Further, when the for

Service as a Study Aid

Discussing test results serves as a study aid for the leging task by demonstrating the relationship between relationship between relationship between relations and job task performances. The oppertunity practice knowledge application in real or simulated stitutions is available to the apprentice attempting to materials. Further, such practice, even if perform written or simulation situations, offers an opportunity

This reinforces retention of coment.

transfer skills and knowledges from one situation to another

Den Idea A Day and

vacuus apprenaees a accarage each appreaace to tieve app propriate work attitudes. Use of test results as part of the structional process helps to instill the notion of the approiateness of work (process and product) assessment on e job by supervisors and foremen. Accepting and using e results of work evaluation on the job is an important

arned behavior. It is important not only to work, but also job retention and advancement. It reinforces the ideas of

ality control, merit advances, taking directions and the

When And How To Discuss

Test Results

Any of these functions of discussing evaluation results

quires a structure and forum for presenting and using the

formation. Testing results can be discussed effectively th an entire related studies class, if it is done so no

dividuals are identified and if the class is working at the

me general rate of progress on the same topic. A more

eferrable procedure is individual conferences conducted

regular intervals throughout the related subjects instruc-

Individual conferences provide you with opportunities

gitimacy of external evaluation.

nal period.

ence. The schedule should note the name, date, loca

Schedule a time for all conferences and post it in a pu place at least one week before initiation of the first co

and time for the conference with each apprentice. Also

Step 2: Develop a Schedule

schedule should list the general topics of concern an dicate any prior preparation of materials that appren are expected to bring with them to the conference ses.

Step 3: Prepare For Each Conference

Review information such as grades, progress, attende

and results of past conferences on each individual aptice before the time for the conference. Make notes it margin of individual's agenda about particular point concerns you want to raise during the conference.

Step 4: Conduct the Conferences

In conducting the conference, use the time efficient

and effectively. Start on time, move crisply from top

topic, and address any subject of concern to either yo the apprentice. Effective conferences can be as short a

you. Your discussion must be frank and open, with

reprisals and without carrying over into the classroom.

should offer evidence and examples to support the po-

or conclusions you make during the conversation. Equ

important, you must listen to the concerns and po-

offered by the apprentice. Remember that the tone you

minutes or as long as 30 minutes. Establish a conference atmosphere that is comfort yet work-like. You should assume the role of a forema

supervisor and the apprentice that of a worker in charge. In those roles, you will serve both as advocate and evaluator of apprentice work. You want the apprei to succeed and to perform well both because it repres growth for the apprentice and be cause it reflects we

When holding the conferences, establish a general agenda topics and time to follow with each apprentice. The

get to know each apprentice on a more personal basis. ey also offer you an opportunity to enter the results of e test on the permanent record and obtain the apprene's signature on the record in recognition of the grade, ore or mark. Individual conferences should be held on a regular basis, rhaps as often as every month. The discussion time can used to clarify performance expectations, to assist the prentice in structuring time, to discuss problems and ncerns, and to bring closure to various segments of ated instruction.

very time he taught the class some apprentices usually had rouble completing the mathematics requirements successilly. Additionally, they often seemed frustrated with their rades. Further, grades held different values for different 2. Stephen Carlton was related Instructor in a si

- getting the maximum effort from his apprei charges so he decided to Initiate individual co ences to discuss test results and set academic go: a motivator. He followed the first several steps lined in the materials regarding conferences inclu constructing an agenda, setting up a schedule, rev ing past performance and so forth. However, he unclear exactly how to behave in interacting wit

individual apprentice during a conference. What n things would you advise Carlton to do in conduc the discussion in the conference? List five items.

3. Consider your trade and related subjects obligat

vided or on separate work paper. Check your answe

List in one sentence, short-answer form the four i

benefits of discussing test results with apprentic

metal apprenticeship program. He felt that he wa

referring to the appendix in the back of the booklet

sults of the test recently taken; general progress in the rogram; upcoming topics and contents; and goals for the ocoming content and sessions. When the conference was ompleted, James placed the agenda for each apprentice in e work folder for that apprentice. James found that after the first two conferences, he could at the conferences at three week intervals. After several ssions of conferences James found that both apprentice st scores and reports of satisfaction with training had iproved.

Acditions Information

chich James trained apprentices in more than a dozen

ifferent apprenticeable occupations including electrician, relder, shipfitter, pipefitter and sheetmetal worker. James'

eometry and algebra related subjects classes usually in-

luded apprentices from four or five different occupations. urther, his classes were usually large and the apprentices ossessed a wide variety of backgrounds and skills. One result of the diversity was lames had noticed that

lames decided to use the technique of individual confer-

nces to discuss grades and to set content goals for each

oprentice during the mathematics classes he taught. He

ecided that even though each of his classes was only six

ecks in length, he could schedule ten-minute conferences

very two weeks with each apprentice for both the algebra

nd geometry sections. He followed the steps outlined in

ie unit on discussing test results and began the first set of

inferences after the first test. The first agenda he construct-

d is presented in Figure 7. Note that James wrote out the

genda and filled in the form as the discussion with appren-

ce Howard Tilley occurred. He addressed content and

uinees.

and construct a model agenda for an indiviconference with your apprentices. Check your m till a tho one con proce and in the december

November 14, 1981 Time: 4:40-4:50 dback A. Test Score: 78 B. Areas of strength and limitations: Strengths: Multiplication, Perimeters
Limitations: Volumes of irregular shapes, cylinders; Care essuess C. Suggestions for additional work: Workbook, pages 67-72. Prachie sheet #2 D. Discussion noies: Admitted failure to learn formulas Missed materials on cylinders. Doesn't believe he is careless E Resolution of issue: Work will be completed by Nov. 20.

Will retake parallel exam on Nov. 20. neral Progress in Program A. Observation: Acceptable effort to this point - needs to broof work. proof work. B. Apprentice satisfaction: Good. Would Tike additional worksheets C. Discussion: Nothing to report. ocoming Topics and Contents A. Content or Topics: 1. Angles and volumes of triangles 2. Pythagorean theorem Shapes · contours

And Knowledges Upon Completion Of Program Or Course

Introduction And Objectives

Once you have performed your evaluations, you must port the findings about individual performance regarding quired knowledges and skills to the program sponsor. It critical that you describe precisely what knowledges and

tills each apprentice possesses and explain bow well the evel of knowledges and skills acquired compares to trade andards. Further, you must report that information systemically for each apprentice. This means that you must create

nd use a consistent record-keeping system for certifying

nd reporting skills and knowledges for all apprentices.

his chapter is devoted to providing you with ideas and

ormats for maintaining standardized individual and group nowledge and skill record keeping operations. When you ive completed your work in this section of materials, you Ill demonstrate your competence in this skill by being ole to: 1. List the critical elements in a systematic certification record.

2. Critique and develop sample instruments useful to

certify apprentice knowledges and skills. As you work through this unit of materials, examine the struments and devices you use currently to certify and port related subjects knowledges and skills. Do they incate the necessary information?

Thy, When And What Is Record Keeping About

You are obligated to keep records for both le al reasons

attendance and time in instruction by content. These rec document apprentice progress and, in most training grams, are used by the program sponsor to make decis about advancing the apprentice in grades of pay and res sibility. Your records must be accurate, current and in

ficient detail for making recommendations and decis about each individual apprentice. A second important legal aspect of grading and re keeping is that the performance standards for each app tice in a trade or craft must be reasonably similar. Perfe

ance outcomes and types of reporting in related sub

instruction cannot vary appreciably from apprentic

apprentice. Not only are you required to certify to

program sponsor that the apprentice has mastered ce

necessary skills and knowledges, but also you are expe

to provide your judgment on expected succeess in trade for each apprentice. Make certain that you as apprentices using equal means and report findings in s lar ways. The equal opportunity is particularly critical g that some apprentices simply do not master the neces knowledge and skills to become certified journeymen

some apprentices do not complete their training. A final important legal aspect of related subjects ins tion records involves reimbursement. Because fund support the related instruction activity may come from or more of a variety of sources (i.e., union training fu employer training budget, state education agency) your

be able to certify the contact hours of instruction and hours of facility use for each apprentice, Records also are important for keeping track of apprei

learning activities. A visible progress record for all app

pgress would suggest and justify your decision to alter truction on the two topics. Whatever record keeping and reporting system you use, so critical that the records be accurate and up-to-date, ke your entries as often and as long as necessary in order insure that at any time up to four years later, a sponsor that a 1JATC making a final appraisal of an apprentice's ils and knowledges could determine precisely what the ord was reporting.
and the service of th
How To Set Up A Record Keeping And Reporting System
The procedures recommended in setting up a record pling and reporting system are tled to the type of recording developed. It is recommended that you keep one rall record of composite progress and two types of indical records, one for knowledges/skills/attitudes and one
Figure 8: Progress
rentice Name

electrical resistance. Your composite record of apprentice

of record systems are offered. If so, use these ideas confunction with the ideas offered below. Step 2: Develop And Use an Overall Performance Reco Consider the alternative ways for maintaining an ove progress record of apprentices. Choose one possibility a develop and use the instrument. Two types of progr records are suggested. One Is a type of bar graph as o

played in Figure 8. This type of record is a graphic used

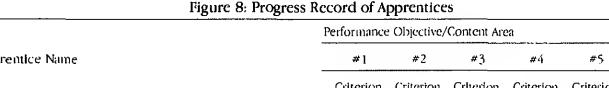
Talk with the program sponsor—LIATC, employer

school—to determine if the specific type of record keep

and reporting system is prescribed. In addition, cons

industry standards to determine if suggestions about t

public display of the general progress of each apprent Apprentices' names are listed in the left-hand colur Content areas or performance objectives are listed in numbered areas across the top of the figure. As each appr rice performs to the level of success for each criteria wit each objective, a check or line is extended from the appr



rennee ranne	** 1						W-1		",7	
	Crite	erion	Crite	rton	Criterion		Criterion		Criterio	
	¿ t	b	a		ŧt			b	a	1

gram for the American Public Works Association in es' name through their current end point. The progress an should be on public display and should be up-dated ch week. It will permit you as the instructor (as well as ch apprentice) to monitor individual progress. A second type of progress schedule is more for your cision making and is not necessarily intended for display. is type of record is illustrated in Figure 9. As you will te, the record systematizes collection and storage of sumary data from apprentices over a period of time on each the performance objectives or content areas in related bjects instruction. The record requires that you note inmation such as the time required by most apprentices to ru the materials, the average score on each criterion for oups of apprentices and the average number of items swered correctly. Such information is useful to you as u make future instructional decisions about materials, ntent and criteria. This record should be updated with each assessing activity, should be Initialed by the apprentice and p 3: File Records instructor (in an individual conference), and should kept as part of the inclividuals's record. This record sho Set aside a space such as a single file drawer or a box as a be eopied and provided to the program sponsor as e for apprentices's records. Provide a folder or envelope

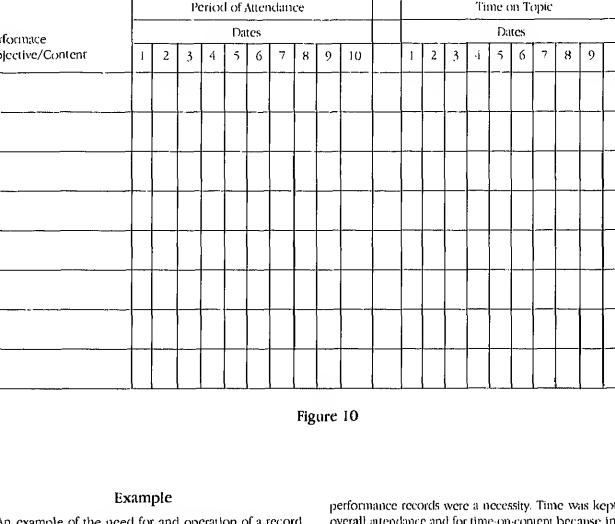
HICHIL ZUCA

specify at least 144 hours of related instruction per y Assume that within that 144 hours cluring the final year hours must be spent on studying communication skills hours on law and labor relations and so forth. You related subjects instructor must keep track of each app

tices' time in class and on each topic. Figure 10 is a rec that facilitates keeping this kind of data. Note that the red should be maintained for each apprentice and that record includes data on outcomes, attendance and to

for each month or two of the related subjects experience is often useful to maintain a second copy of the recor the apprentice's individual file.

Step 5: Prepare and maintain individual progress reco



Performace Objective/Content	Time of Assessment Dates			Date When Criterion- Level Meet Dates				Criterion # 1 Level for Sucess			Criterion #2 Level for Sucess			Ap Ini		
1.															_	
2.							-									
3.																
4.																
5.						^										

Figure 11

Self-Test Exercises

Please answer the following questions in the space provided or on separate work paper. Check your answers by referring to the appendix at the back of the booklet.

- 1. List two reasons for maintaining certification records in related instruction.
- Design an apprentice performance record for your class.

c. Assume the role of a supervisor la. Simulation-situation d. Be frank and open lb. Simulation-situation e. Offer evidence to support the topics of discus c. Knowledge-identification f. Listen to and address the apprentices's concea. Blanks give clues to correct answer. g. Don't let the discussion carry over negative b. Use of negative construction; correct answer was the classroom longer; correct answer was stated as only option in Follow topics outlined in agenda positive construction. i. Encourage training goal setting on the part of apprentice j. Agree on goals for the next training period KILL: Devise Means And Asess Apprentice Work-Related Attitudes And Values 5. SKILL: Develop Instrumentation To Certify Skills And Knowledges Upon Completion Among the categories of concern you should have considered are: Of Program Of Course a. Trustworthiness/dependability 1. Reasons for maintaining certification records: b. Work habits/patterns a. Satisfying the legal aspects of the apprentice c. Quality performance agreement: d. Personal standards Certifying that apprentices completed requ instruction Advantages of use of rating scale include: Certifying that apprentices possess neces a. Numerical value to behavior skills

a. Identification of individual apprentice b. Date of occurrence of critical incident

The elements that the anecdotal record must include

b. Comparable ratings for each apprentice

Emphasis on all important points

d. Ratings at regular intervals

With Apprentice Learners

Answers To Self-Test Exercises

KKILL: Assess Trainee Knowledge And Skills

c. Accurate description of incident

KILL: Discuss Individual Evaluation Results

training sponsors

Suggestions for conducting a conference include

a. Start on time and use time efficiently

b. Make the apprentice comfortable

order to make instructional decisions

b. Keeping track of apprentice learning activities

Providing information for refinibursemen

are: